

- Be able to interact with leaders and speak a common language, including doctrinal warfighter terminology and concepts.
- Know where to interject your advice to leaders before they make decisions.

A warrant office that I once worked for when I was a private instilled a concept in me that has been instrumental to my success as a warrant officer. He said, "Flexibility equals survivability." I often hear those words in my memories and have found a profound truth in them.

By the time this column is printed, I will have retired from the Army after more than 31 years of service. I have been accepted for a geographer position with the U.S. Geological Survey at the National Geospatial Technical Operations Center in Rolla, Missouri. I'm excited about the opportunity, but I know that it will be bittersweet. I will miss serving in the Army and miss working with all of you—the

commissioned officers, warrant officers, noncommissioned officers, junior enlisted Soldiers, and Civilians who serve the Nation, the Army, and the Engineer Regiment. But after witnessing the sheer energy and professionalism exhibited by Army engineers every day, I know that the Engineer Regiment is in good hands. We are living up to the legacy of those who went before us. Now it is my turn to leave. I wish you all safety, good health, happiness, love, and a successful career. And if you need anything from the U.S. Geological Survey, you know where to find me!

For information about how to become an engineer warrant officer, log on to the U.S. Army recruiting Web site at <http://www.usarec.army.mil/hq/warrant>.

Endnote:

¹U.S. Army Training and Doctrine Command Pamphlet 525-3-1, *The U.S. Army Operating Concept*, 31 October 2014.



Wear of the de Fleury Medal



Proper Wear



Proper wear of the de Fleury Medal is shown above. The ribbon is on the outside of the shirt collar, but inside the jacket collar. The medal is on the inside of the jacket, above the top button with the helmeted Soldier facing out in view.

Most Common Mistakes in Wearing the de Fleury Medal



The medal is **not** to hang outside the jacket.



The ribbon is **not** to be worn on the inside of the shirt collar.



The ribbon is **not** to be worn on the outside of the jacket collar.

Army service uniform and white mess uniform: The medal will be worn with the ribbon around the neck, outside the shirt collar and inside the coat collar. The medal will hang over the four-in-hand necktie near the collar and above the top button of the coat or just under the bow tie or neck tab near the collar and above the top button of the coat. Proper positioning may necessitate pinning the ribbon together approximately 3 inches from the ribbon ends.